



2nd Quarter FY2026 Results

21 August 2026

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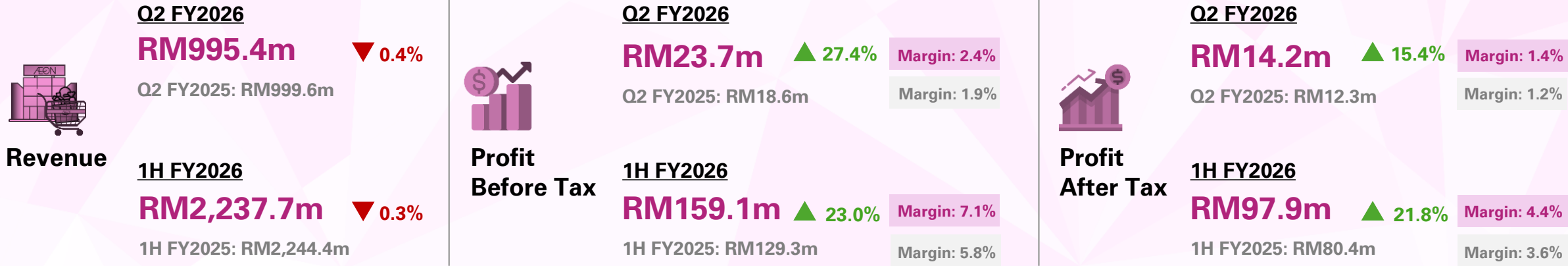
AEON Bandaraya Melaka

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1. Financial Highlights

Financial Performance

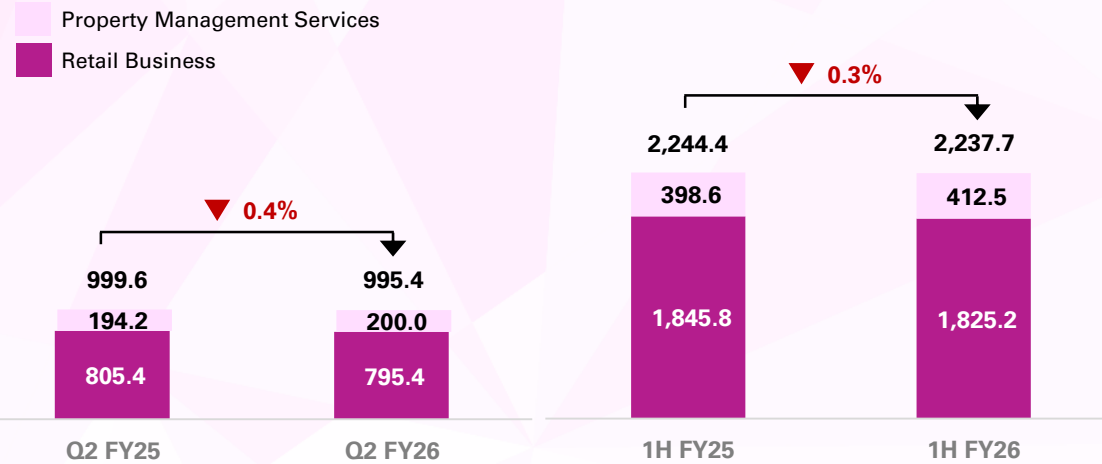


Financial Position as at 30 June 2026

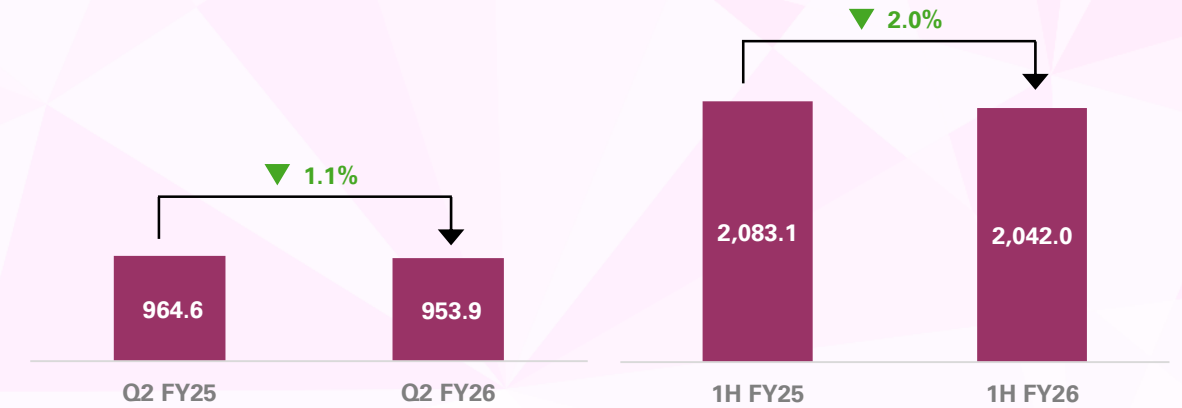


1. Segmental Financial Performance

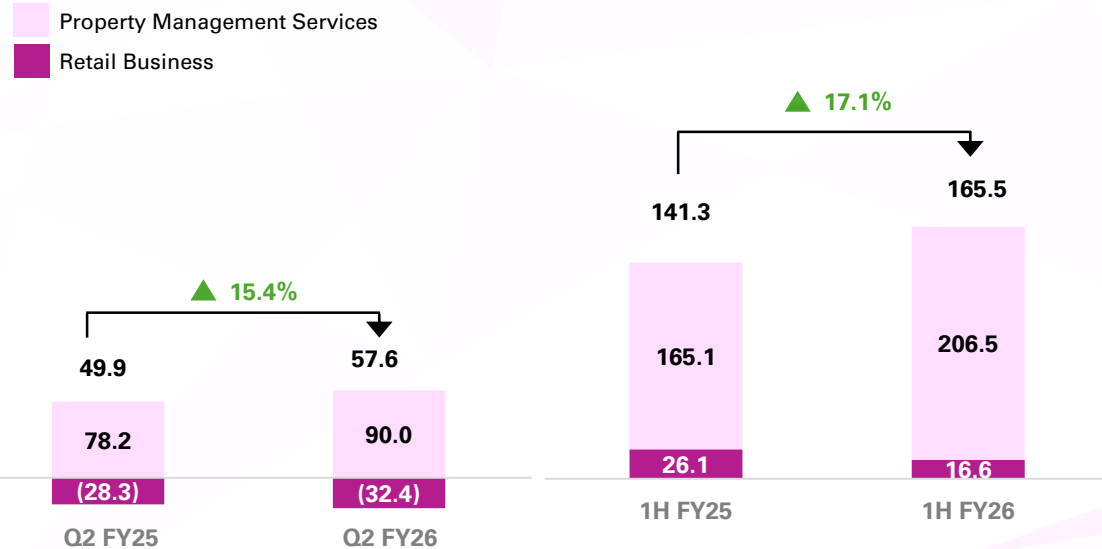
Segmental Revenue (RM million)



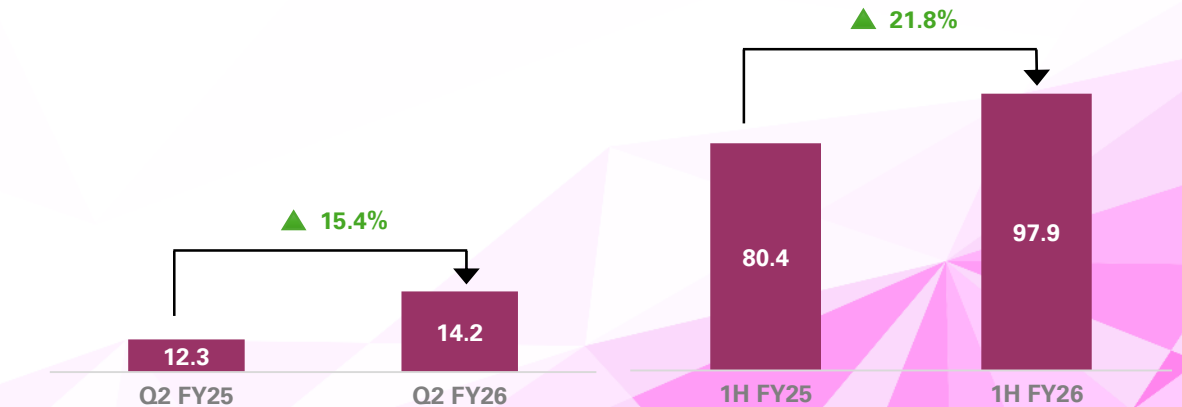
Operating Expenses (RM million)



Segmental Profit/(Loss) (RM million)

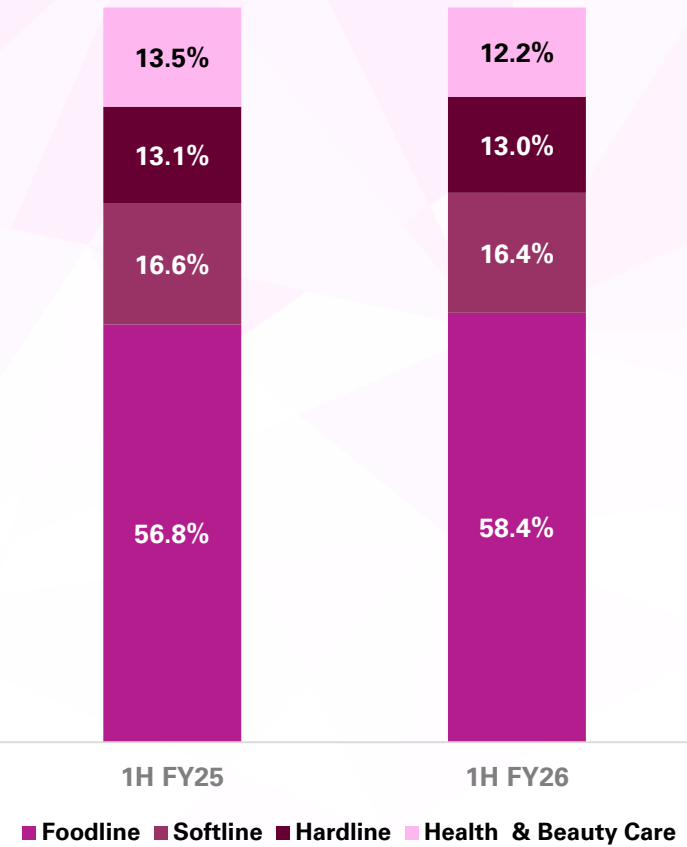


Profit After Tax (RM million)

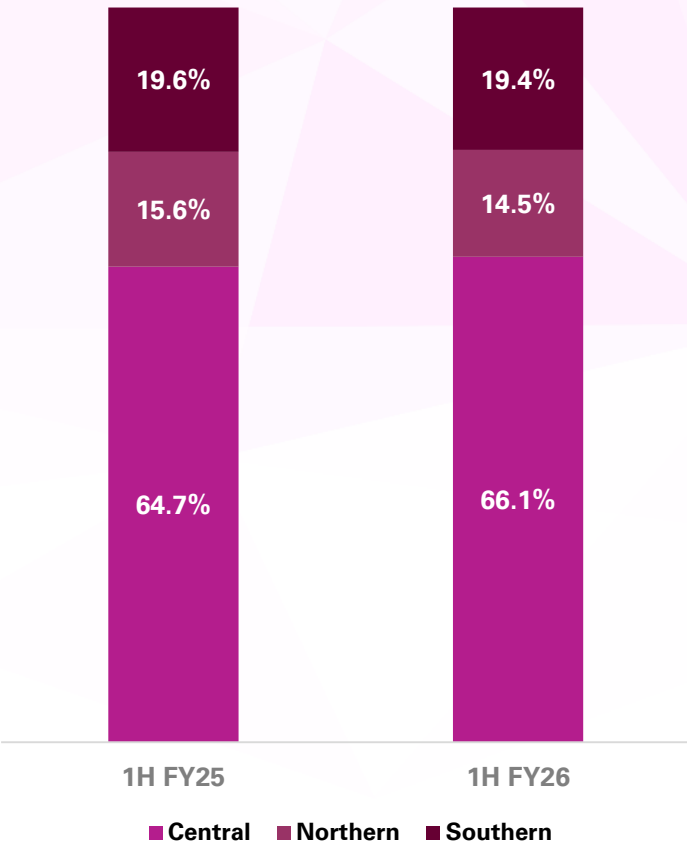


2. Business Highlights: Retail Business

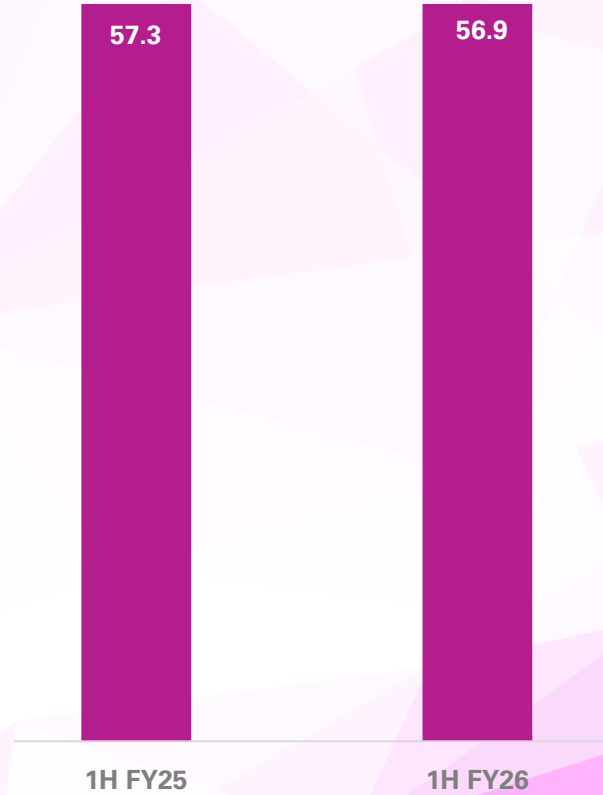
Revenue Contribution (By Categories)



Revenue Contribution (By Region)



Average Basket Size (RM)



2. Business Highlights: Property Management Services

Occupancy Rate



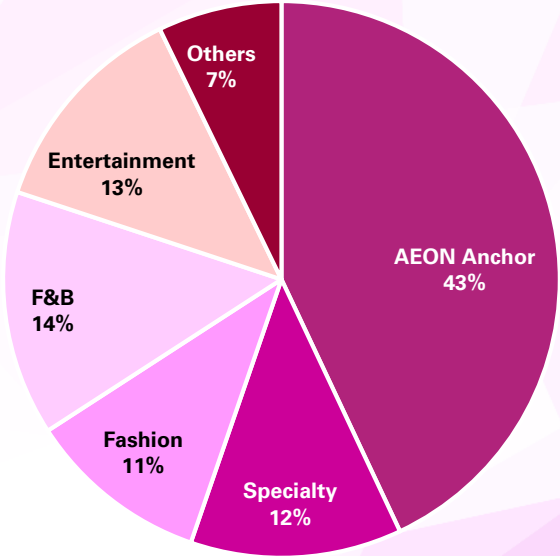
Tenant Sales



Car Count



Tenant Mix (by NLA)



3. Customer Engagement: Growing Private Brands

Supermarket



General Merchandise Store



Private Brands Account for

c.18%

of Retail Sales

4. Expanding Our Footprint

AEON Mall



27

AEON Malls

1 planned for FY26

AEON Store (Supermarket and Departmental Store)



35

AEON Stores

2 planned for FY26
1 opened YTD FY26

Specialty Outlet



126

Specialty Outlets

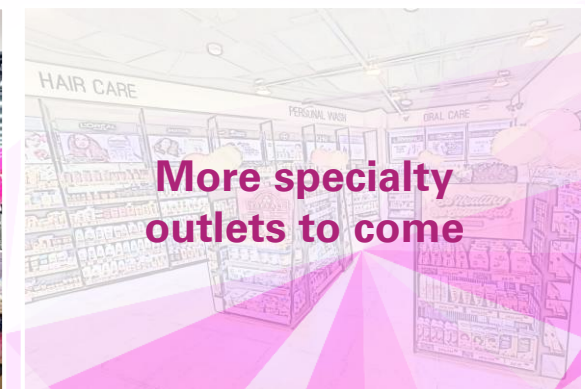
5 opened YTD FY26
with more to come

4. Expanding Our Footprint: Stores and Specialty Outlets Added YTD

Mohh Pakat Mari
AEON Kuantan
@ EAST COAST MALL
DIBUKA 15 JANUARI 2026

ANC02,
ARAS 2
WAKTU OPERASI:
10PAGI - 10MALAM

AEON Kuantan



5. Development Plans: New AEON Mall and Mall Expansion Projects



5. Development Plans: Ongoing Renovation Projects



6. ESG: Reducing Carbon Footprint



14
Malls with energised Solar PV

3 malls pending energisation & 2 malls commenced installations



29%
Renewable energy contribution
(1H2026)



143
EV charging bays across 23 Malls

... and continue expanding to other malls



12%
Waste diverted from Landfill

Target: To achieve 15% by 2030

6. ESG: AEON Malls ESG Initiatives in Q2 FY2026

AEON MALL

ECO JOURNEY

5 MAY - 5 JULY 2026

EXPERIENCE!

ECO JOURNEY

CENTRE COURT DISPLAY

AEON MALL Tebrau City:
26 May - 7 June 2026

AEON MALL Bukit Tinggi:
2 June - 14 June 2026

AEON MALL AU2, Setiawangsa:
16 June - 28 June 2026

AEON MALL Kulaijaya:
23 June - 5 July 2026

Community Conservation

AEON MALL Tebrau City

#AEONResponsible

MANGROVES TREE PLANTING

— Plant Today, Protect Tomorrow —

Join us in restoring our coastline, protecting marine life and creating a greener future for generations to come.

WHAT TO EXPECT

PLANT MANGROVES

PROTECT OUR ENVIRONMENT

SUPPORT MARINE LIFE

BUILD A STRONGER COMMUNITY

TANJUNG PIAI

PONTIAN, JOHOR

Be a part of the change.

TOGETHER, LET'S GROW A BETTER TOMORROW!

Let's protect our mangroves

Preserve our coastline

Secure our future

Mangroves Tree Planting at Taman Negara Johor Tanjung Piai

AEON MALL

ECO JOURNEY

5 MAY - 5 JULY 2026

SUNGAI SKUDAI

INVAGUARD

SAFE RIVERS REMOVE INVASIVE

THE INVADER! INVAGUARD (SUNGAI SKUDAI)

This invasive fish threatens our rivers by outcompeting native species, damaging habitats, and disrupting the natural balance.

RESTORE our rivers

PROTECT river health

SUSTAIN for the future

6 JUNE 2026 SATURDAY

AEON MALL TEBRAU CITY

JOIN US for a cleaner river and a better tomorrow!

CLEAN RIVER BETTER TOMORROW

Remove invasive species from waterways

Interactive Events

AEON MALL

ECO JOURNEY

5 MAY - 5 JULY 2026

UPCYCLE OR REUSE CONTEST

Spend **RM30*** In a single receipt.

Calling all CREATIVE MIND! Show us how you reuse or upcycle everyday household items into something useful.

* Include AEON Retail. * Terms and conditions apply.

AEON MALL

ECO JOURNEY

5 MAY - 5 JULY 2026

EXCLUSIVE PLANTABLE POSTCARD

Spend **RM280*** or **RM480*** (AEON Member)

with a maximum of (3) THREE combined same-day receipts from AEON MALL tenants.

* Includes AEON Retail. * Terms and conditions apply.

AEON MALL

ECO JOURNEY

5 MAY - 5 JULY 2026

SMART PARTNERSHIP:

THE BODY SHOP

TOY WORLD

BIOGREEN

NIM'S

Starbucks

Wellness

lifestyle

NATURFOODIES

bagus SOMERSET

HOME COORD

Danalac

Forest Kids

MATTEL

APPLE MARKET

Featured eco-themed fashion shows, DIY workshops and redeem rewards like plantable seed postcards

6. ESG: Sustainability Focus in FY2026

FY2026



E

Sustainable Economics

- Advance sustainable packaging and sustainable product initiatives.
- Strengthen supplier ESG engagement initiatives through #AEONResponsible Suppliers Program.

E

Environmentally Focused

- Expand decarbonisation initiatives and renewable energy adoption through solar PV installation.
- Implement Energy Management System (EnMS) across all AEON Malls.
- Expand waste management initiatives across AEON Malls and Stores : “Sort & Drop – Recycle the Carton Programme”.
- Tree planting programme

S

Empowering People

- Establish Sustainability Champions across our Malls and Stores.
- Stakeholder engagements (AEON People, Industry & Regulators).

G

Efficiency and Integrity

- Enhance sustainability disclosures aligned with National Sustainability Reporting Framework (NSRF).
- Improve ESG Ratings.

THANK YOU

www.aeonretail.com.my



AEON MALL

AEON STYLE
SUPERMARKET



myAEON 2go



SUSTAINABLE
DEVELOPMENT

